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COMMISSIONERS
BOB STUMP – Chairman
GARY PIERCE
BRENDA BURNS
BOB BURNS
SUSAN BITTER SMITH

ORIGINAL



ARIZONA CORPORATION COMMISSION

SUSAN BITTER SMITH
Commissioner

Direct Line: (602) 542-3625
Fax: (602) 542-3669
E-mail: Bittersmith-web@azcc.gov

August 15, 2013

Barry Dill
First Strategic
300 W. Clarendon Ave. Suite 460
Phoenix, AZ 85013

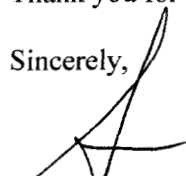
Dear Barry,

I received the letter that you sent to me and would like to thank you for sharing your concerns about deregulation with me. The Commission currently has a generic docket open for this issue. This is indeed an important and serious issue for the Commission. Please know that I will weigh all of the evidence carefully.

Your letter will be made a part of the public record. You can track the case's activity by visiting the Commission's eDocket website, <http://edocket.azcc.gov/edocket/> and entering the docket number E-00000W-13-0135.

Thank you for being part of this important process.

Sincerely,


Susan Bitter Smith
Commissioner

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Arizona Corporation Commission
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August 5, 2013

Chairman Bob Stump
Arizona Corporation Commission
Commissioners Wing
1200 W. Washington - 2nd Floor
Phoenix, Arizona 85007

Dear Chairman Stump,

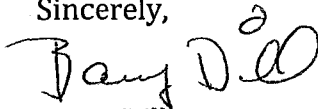
As a business owner in Arizona, I am contacting you regarding the Arizona Corporation Commission's decision to explore the deregulation of Arizona's electric market.

I am opposed to this decision because it will ultimately hurt Arizona businesses. We can see the devastating effects deregulation has had on the energy market in states around us. I witnessed firsthand the chaotic and disordered impact market manipulation had on the energy crisis in California during the early 2000's. So much so, that their crisis thwarted efforts here in Arizona to deregulate.

As you know, Arizona is already tightly regulated. The system we have in place has been reliable and ensures affordable power for all Arizona consumers.

Please do the right thing for Arizonans and keep our current system in place. I thank you for your time and attention to this serious matter.

Sincerely,



Barry Dill
Partner
FirstStrategic

CC: Commissioner Bob Burns
Commissioner Brenda Burns
Commissioner Gary Pierce
Commissioner Susan Bitter Smith

COMMISSIONERS
BOB STUMP – Chairman
GARY PIERCE
BRENDA BURNS
BOB BURNS
SUSAN BITTER SMITH



ARIZONA CORPORATION COMMISSION

SUSAN BITTER SMITH
Commissioner

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August 15, 2013

Steve Roman
First Strategic
300 W. Clarendon Ave. Suite 460
Phoenix, AZ 85013

Dear Steve,

I received the letter that you sent to me and would like to thank you for sharing your concerns about deregulation with me. The Commission currently has a generic docket open for this issue. This is indeed an important and serious issue for the Commission. Please know that I will weigh all of the evidence carefully.

Your letter will be made a part of the public record. You can track the case's activity by visiting the Commission's eDocket website, <http://edocket.azcc.gov/edocket/> and entering the docket number E-00000W-13-0135.

Thank you for being part of this important process.

Sincerely,

A handwritten signature in black ink, appearing to be "Susan Bitter Smith", written over a horizontal line.

Susan Bitter Smith
Commissioner

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August 5, 2013

Chairman Bob Stump
Arizona Corporation Commission
Commissioners Wing
1200 W. Washington - 2nd Floor
Phoenix, Arizona 85007

Dear Chairman Stump,

I am contacting you today regarding the Arizona Corporation Commission's decision to explore the deregulation of Arizona's electric market.

I am an Arizona business owner and I am highly concerned about the deregulation of our electric market. Deregulation will hurt businesses in Arizona. We can see the devastating effects deregulation has had on the energy market in states around us.

In California for example, market manipulation was to blame for its energy crisis in the early 2000's. California's venture into deregulation was disastrous and led to rolling blackouts and spiked rates. These types of electrical problems are going to **repel businesses from coming to Arizona and will force current Arizona businesses to look elsewhere for reliable energy.**

The current system we have in place has been reliable and consistent for more than a century. I strongly encourage you to oppose the deregulation of Arizona's electric market. Thank you for your time and attention to this serious matter.

Sincerely,



Steve Roman
Partner
FirstStrategic

CC: Commissioner Bob Burns
Commissioner Brenda Burns
Commissioner Gary Pierce
Commissioner Susan Bitter Smith

COMMISSIONERS
BOB STUMP – Chairman
GARY PIERCE
BRENDA BURNS
BOB BURNS
SUSAN BITTER SMITH



ARIZONA CORPORATION COMMISSION

SUSAN BITTER SMITH
Commissioner

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August 15, 2013

Wes Gullett
First Strategic
300 W. Clarendon Ave. Suite 460
Phoenix, AZ 85013

Dear Wes,

I received the letter that you sent to me and would like to thank you for sharing your concerns about deregulation with me. The Commission currently has a generic docket open for this issue. This is indeed an important and serious issue for the Commission. Please know that I will weigh all of the evidence carefully.

Your letter will be made a part of the public record. You can track the case's activity by visiting the Commission's eDocket website, <http://edocket.azcc.gov/edocket/> and entering the docket number E-00000W-13-0135.

Thank you for being part of this important process.

Sincerely,


Susan Bitter Smith
Commissioner

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August 5, 2013

Chairman Bob Stump
Arizona Corporation Commission
Commissioners Wing
1200 W. Washington - 2nd Floor
Phoenix, Arizona 85007

Dear Chairman Stump,

In light of the Arizona Corporation Commission's decision to explore the deregulation of Arizona's electric market, I am contacting you to let you know my opposition to deregulation.

I am opposed to the deregulation of our electric market because it will hurt businesses in Arizona. As a business owner myself, I can attest to the importance of having reliable and affordable power.

The experience we have seen in other states is that the deregulation of the electricity market makes the prices more volatile, bills more unpredictable, and potentially more expensive. Should Arizona's electric market become deregulated, current businesses will begin to look elsewhere for reliable energy and new businesses looking at Arizona will be pushed away.

As you know, Arizona is already tightly regulated. The system we have in place ensures the continuation of reliable, affordable power for all Arizona consumers. It is with this in mind that I ask you to oppose the deregulation of Arizona's electric market.

Thank you for your time and attention to this important matter.

Sincerely,



Wes Gullett
Partner
FirstStrategic

CC: Commissioner Bob Burns
Commissioner Brenda Burns
Commissioner Gary Pierce
Commissioner Susan Bitter Smith

COMMISSIONERS
BOB STUMP – Chairman
GARY PIERCE
BRENDA BURNS
BOB BURNS
SUSAN BITTER SMITH



ARIZONA CORPORATION COMMISSION

SUSAN BITTER SMITH
Commissioner
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August 15, 2013

Bettina Nava
First Strategic
300 W. Clarendon Ave. Suite 460
Phoenix, AZ 85013

Dear Bettina,

I received the letter that you sent to me and would like to thank you for sharing your concerns about deregulation with me. The Commission currently has a generic docket open for this issue. This is indeed an important and serious issue for the Commission. Please know that I will weigh all of the evidence carefully.

Your letter will be made a part of the public record. You can track the case's activity by visiting the Commission's eDocket website, <http://edocket.azcc.gov/edocket/> and entering the docket number E-00000W-13-0135.

Thank you for being part of this important process.

Sincerely,



Susan Bitter Smith
Commissioner

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August 5, 2013

Chairman Bob Stump
Arizona Corporation Commission
Commissioners Wing
1200 W. Washington - 2nd Floor
Phoenix, Arizona 85007

Dear Chairman Stump,

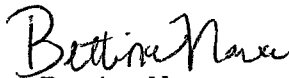
I am contacting you today regarding the Arizona Corporation Commission's decision to explore the deregulation of Arizona's electric market.

This decision will hurt businesses in Arizona. As a business owner myself, I can attest to the importance of having reliable and affordable power. The experience we have seen in other states is that the deregulation of the electricity market makes the prices more volatile, bills more unpredictable, and potentially more expensive.

Should Arizona follow suit, current businesses will begin to look elsewhere for reliable energy and new businesses looking at Arizona will be pushed away.

The current system we have in place has been reliable and consistent for more than a century. Please do the right thing and oppose the deregulation of Arizona's electric market. Thank you for your time and attention to this important matter.

Sincerely,



Bettina Nava
Partner
FirstStrategic

CC: Commissioner Bob Burns
Commissioner Brenda Burns
Commissioner Gary Pierce
Commissioner Susan Bitter Smith

COMMISSIONERS
BOB STUMP – Chairman
GARY PIERCE
BRENDA BURNS
BOB BURNS
SUSAN BITTER SMITH



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August 15, 2013

Kurt Davis
First Strategic
300 W. Clarendon Ave. Suite 460
Phoenix, AZ 85013

Dear Kurt,

I received the letter that you sent to me and would like to thank you for sharing your concerns about deregulation with me. The Commission currently has a generic docket open for this issue. This is indeed an important and serious issue for the Commission. Please know that I will weigh all of the evidence carefully.

Your letter will be made a part of the public record. You can track the case's activity by visiting the Commission's eDocket website, <http://edocket.azcc.gov/edocket/> and entering the docket number E-00000W-13-0135.

Thank you for being part of this important process.

Sincerely,



Susan Bitter Smith
Commissioner

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August 5, 2013

The Honorable Bob Stump
Chairman
Arizona Corporation Commission
Commissioners Wing
1200 W. Washington - 2nd Floor
Phoenix, Arizona 85007

Dear Chairman Stump,

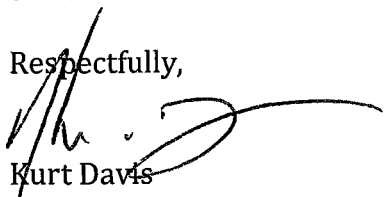
As a small business owner in Arizona, I am contacting you regarding the Arizona Corporation Commission's consideration of again exploring deregulation of Arizona's energy market.

That decision would harm small businesses in Arizona during a time in which we need to be striving to promote healthy business growth, not creating chaos in the marketplace. Deregulation of the energy market will stunt small business growth and could cause irreparable harm to Arizona's energy infrastructure. At the end of the day, Arizona's economy is driven by small businesses, not the large business sector. That is the starting point that public policy should be driven from.

It is well documented of the devastating effects deregulation has had on the energy markets in Texas and California. Since those state's decision to deregulate the electrical energy marketplace, they have seen rolling blackouts and reliability emergencies. These kind of examples of energy problems are not going to attract business to Arizona and will harm our current small business marketplace.

The current system we have in place has been reliable, consistent and a national standard for cost effectiveness for more than a century. I implore you to not hinder this system under the guise of free markets. As always, thank you for your time and service to Arizona. Please feel free to contact me at 602-266-6565.

Respectfully,



Kurt Davis
Founding Partner
FirstStrategic

300 W. Clarendon Avenue - Suite 460 - Phoenix, AZ 85013 - 602-266-6565 - firststrategic.com

COMMISSIONERS
BOB STUMP – Chairman
GARY PIERCE
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August 13, 2013

Linda Hunt
Dignity Health
3030 N. Central Ave., Suite 1402
Phoenix, AZ 85012

Dear Linda,

I received the letter that you sent to me and would like to thank you for sharing your concerns about deregulation with me. The Commission currently has a generic docket open for this issue. This is indeed an important and serious issue for the Commission. Please know that I will weigh all of the evidence carefully.

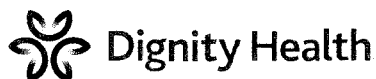
Your letter will be made a part of the public record. You can track the case's activity by visiting the Commission's eDocket website, <http://edocket.azcc.gov/edocket/> and entering the docket number E-00000W-13-0135.

Thank you for being part of this important process.

Sincerely,

A handwritten signature in black ink, appearing to be "S. Bitter Smith", written over a horizontal line.

Susan Bitter Smith
Commissioner



Chandler Regional Medical Center
Mercy Gilbert Medical Center
St. Joseph's Hospital and Medical Center

3030 N. Central Ave, Suite 1402
Phoenix, AZ 85012
phone 602.406.6001
dignityhealtharizona.org

August 2, 2013

The Honorable Bob Stump
Office of the Chairman
Arizona Corporation Commission
1200 West Washington
Phoenix, Arizona 85007

RE: Docket No. E-00000W-13-0135: In the Matter of the Commission's Inquiry into Retail Electric Competition

Dear Chairman Stump:

On behalf of Dignity Health, I would like to take this opportunity to express our concerns regarding the proposed docket on electric restructuring.

While the cost of electricity is an important component of achieving our budget goals each year, reliability of service will always be our first priority. Acute care hospitals rely heavily on technology and communications, so a consistent and predictable flow of power is of the utmost importance. When lives are at stake, reliable electricity is an essential component to provide the high quality patient care we deliver on a daily basis.

Hospitals within the Dignity Health Arizona market, like hospitals throughout the state, have been experiencing unprecedented levels of uncompensated care. In Fiscal Year 2010, our costs of Charity Care and Bad Debt were \$38.8 million; by FY 2012 it had grown to \$65.1 and in FY 2013 it reached more than \$82 million.

The recent legislation to address Medicaid eligibility will significantly contribute to restoring fiscal stability within the Dignity Health system. However, the long-term financial effects of these health policy decisions are unknown, and Dignity Health has significant concerns regarding price fluctuations in power costs as well as the overall predictability of the electrical utility grid.

While Dignity Health appreciates the good intentions of the Arizona Corporation Commission's re-consideration of retail electric competition, we are uncomfortable with such a move at this time. We do not believe electric restructuring is presently in our best financial and operational interests, nor does it further the best interests of the state.

Thank you in advance for your consideration.

Sincerely,

Linda Hunt
Senior VP of Operations and President/CEO, Arizona
Dignity Health

Cc:

Commissioner Bob Burns
Commissioner Brenda Burns
Commissioner Susan Bitter-Smith ✓
Commissioner Gary Pierce

COMMISSIONERS
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GARY PIERCE
BRENDA BURNS
BOB BURNS
SUSAN BITTER SMITH



ARIZONA CORPORATION COMMISSION

SUSAN BITTER SMITH
Commissioner
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E-mail: Bittersmith-web@azcc.gov

August 15, 2013

Marcus Dell'Artino
First Strategic
300 W. Clarendon Ave. Suite 460
Phoenix, AZ 85013

Dear Marcus,

I received the letter that you sent to me and would like to thank you for sharing your concerns about deregulation with me. The Commission currently has a generic docket open for this issue. This is indeed an important and serious issue for the Commission. Please know that I will weigh all of the evidence carefully.

Your letter will be made a part of the public record. You can track the case's activity by visiting the Commission's eDocket website, <http://edocket.azcc.gov/edocket/> and entering the docket number E-00000W-13-0135.

Thank you for being part of this important process.

Sincerely,



Susan Bitter Smith
Commissioner

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August 5, 2013

Chairman Bob Stump
Arizona Corporation Commission
Commissioners Wing
1200 W. Washington - 2nd Floor
Phoenix, Arizona 85007

Dear Chairman Stump,

In light of the Arizona Corporation Commission's decision to explore the deregulation of Arizona's electric market I am contacting you to let you know my opposition to deregulation.

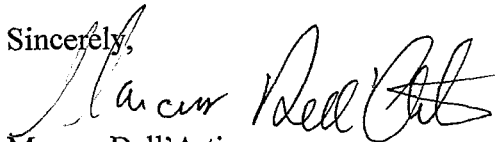
As an Arizona resident and small business owner, I am concerned about the potential negative effects deregulation could have on my home, my business, and my employees. As a conservative I am often on the side of deregulation, but over and over again we have seen its failure within the energy industry.

Looking to our neighbors in California and Texas we already see the devastating effects of deregulation. In recent years, consumers in both states have experienced price spikes and rolling blackouts, with analysts expecting the situation to worsen in the future.

Our system has worked for more than a century. Arizona was built in large part due to reliable energy access, delivery, and steady prices that allowed businesses to grow and families to thrive. I do not see the advantage of changing our system now, which is why I respectfully encourage you to oppose the deregulation of Arizona's electric market.

Thank you for your time and attention to this important matter.

Sincerely,



Marcus Dell'Artino
Partner
FirstStrategic

CC: Commissioner Bob Burns
Commissioner Brenda Burns
Commissioner Gary Pierce
Commissioner Susan Bitter Smith

300 W. Clarendon Ave. Suite #460 Phoenix, AZ 85013 Main 602-266-6565 Fax 602-266-5095 www.firststrategic.com

Succeeding for our clients and improving our community.